

October 6, 2023

Joe Nardone, President and CEO Columbus Regional Airport Authority

Board of Directors Columbus Regional Airport Authority

Dear CEO Nardone and the CRAA Board of Directors,

The Franklin County Board of Commissioners has a long track record of successful construction projects that recognize and embrace a partnership with organized labor and the building trades, and that reflect our diverse community, with robust small and emerging business (SEBE) inclusion goals, whether it has been the construction of the corrections center, the forensic science center, or the Dorrian Building renovation, just to name a few.

With the \$2 billion terminal construction project the Columbus Regional Airport Authority is undertaking, we felt it important to write to you to share our successful experiences on recent large construction projects, successes in large part because of our partnership with the building trades and intentional and robust economic inclusion goals.

We understand that the airport has an independent board of its own, and while the County and the City of Columbus appoint members to that board, it is an independent organization. This letter is in no way intended to interfere with your independence; instead, it is intended to provide you with our own positive experiences to assist the board as you evaluate the project ahead of you. With this letter, we do, however, want to specifically express both our support for the building trades and intentional inclusion goals that in our experience are essential components of what made these projects successful.

Commissioners John O'Grady Kevin L. Boyce Erica Crawley

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t\_ 614 525 3322 f\_ 614 525 3300 The construction process itself, not just the end result, has value to the broader community, offering opportunities to diverse businesses in our community, and offering opportunities for people in our community to have access to good-paying jobs, benefits, and resources that support them in sustaining themselves and their families, resulting in a local, skilled and diverse workforce.

The County has used a Memorandum of Understanding with the building trades, and the City of Columbus has employed a Community Benefits Agreement. Project Labor Agreements can take many forms; whatever the vehicle, given our successful experience, we trust that consideration will be given to both a partnership with the building trades and robust economic inclusion goals to ensure a successful project for our community. Please do not hesitate to contact us or our staff to provide further information about our positive and successful experiences on large construction projects utilizing this framework.

Sincerely,

John O'Grady Board President Kevin L. Boyce Commissioner

Kim L. Baye

Erica Crawley Commissioner